

Project Billing and Change Management

Candice Francis

Senior Product Manager

Timing and Agenda

August 16, 2022 -10:00 AM -11:30 AM

Day 1

Lesson 1: Billing Projects for Progress and Time and Material

Lesson 2: Using Prices and Rates in Billing

Lesson 3: Making Adjustments to Pro Forma Invoices

August 17, 2022 -10:00 AM -11:30 AM

Day 2

Lesson 4: Grouping Invoices

Lesson 5: Modifying Billing Rules

Lesson 6: Correcting Actual Income of Projects

Lesson 7: Processing Project Transactions

Timing and Agenda

August 18, 2022 -10:00 AM -11:30 AM

Day 3

Lesson 8: Tracking Employee Work in Projects

Lesson 9: Tracking Changes to the Budget

Lesson 10: Tracking Changes to Commitments

Day 1



Part 1: Advanced Billing

Lesson 1: Billing Projects for Progress and Time and Material

Learning Objectives

In this lesson, you will learn how to do the following:

- Make sure that the project is pending billing
- Make sure that the project is ready to be billed
- Run project billing for a single project or multiple projects
- Process the documents that have been generated during the project billing
- Review how the project's actual amounts are updated with the billed amounts

Project Billing: To Bill a Project with Combined Rule

Story

Suppose that the Thai Food Restaurant customer has ordered a juicer from the SweetLife Fruits & Jams company, along with installation of the juicer and training of the company's employees on operating the juicer. The SweetLife project accountant has created a project to handle the tracking and billing of the juicer and the provided services.

Both companies have agreed that the customer will be billed in two stages. At the end of the first stage, the customer will pay for 40 percent of the services, which have a fixed price, and for the juicer (which is installed during the first stage). At the end of the second stage (after the project is completed), the customer will pay for the remainder of the project.

Then suppose that on 1/30/2022, the juicer has been delivered and installed. Acting as the project accountant, you need to update the progress of the project, process the issue of the juicer, and bill the customer for the first stage of the project.

Figure: The project balances

Projects

TOMYUM2 - A juicer with the installation and training for employees

NOTES FILES TOOLS ▾

← ↻ ⏮ ⏭ ⏪ ⏩ ⏭ ⏮ → COMPLETE PROJECT RUN PROJECT BILLING ⋮

* Project ID: TOMYUM2 - A juicer with the installati... Status: Active Actual Income: 2,772.00
Customer: TOMYUM - Thai Food Restaurant Actual Expenses: 2,000.00
Template: Margin: 772.00
* Description: A juicer with the installation and training for employees
Currency Rate for Budget: USD 1.00 VIEW BASE %: 27.85

SUMMARY TASKS REVENUE BUDGET COST BUDGET **BALANCES** INVOICES CHANGE ORDERS UNION LOCALS ACTIVITIES

VIEW TRANSACTIONS

| Account Group | Description | Original Budgeted Amount | Revised Budgeted Amount | Actual Amount | Performance (%) |
|---------------|------------------|--------------------------|-------------------------|---------------|-----------------|
| > Income | | | | | |
| REVENUE | Project Revenue | 680.00 | 680.00 | 2,772.00 | 407.65 |
| | Income Totals | 680.00 | 680.00 | 2,772.00 | 407.65 |
| Expense | | | | | |
| MATERIAL | Project Material | 0.00 | 0.00 | 2,000.00 | 0.00 |
| | Expense Totals | 0.00 | 0.00 | 2,000.00 | 0.00 |

Lesson 2: Using Prices and Rates in Billing

Learning Objectives

In this lesson, you will learn how to do the following:

- Create a rate table and rate type
- Define a rate sequence
- Define a rate table with particular rates
- Use billing rates for billing projects

Billing Rates: To Bill a Project with Different Billing Rates

Story

Suppose that the Thai Food Restaurant customer has bought a juicer from the SweetLife Fruits & Jams company and ordered employee training from the company on how to use the juicer. SweetLife's project accountant, Pam Brawner, has created a project to account for the provided services. The training has taken place.

Acting as the project accountant, you need to bill the customer.

Figure: The project balances after project billing

Projects

TOMYUM3 - A juicer with the installation and training for employees

← ↻ 📄 ↶ + 🗑️ ⏪ < > ⏩ COMPLETE PROJECT RUN PROJECT BILLING ...

| | | | | | |
|----------------|---|---------|--------|------------------|-----------------|
| * Project ID: | TOMYUM3 - A juicer with the installati | Status: | Active | Actual Income: | 3,400.00 |
| Customer: | TOMYUM - Thai Food Restaurant | | | Actual Expenses: | 2,720.00 |
| Template: | | | | Margin: | 680.00 %: 20.00 |
| * Description: | A juicer with the installation and training for employees | | | | |

SUMMARY TASKS REVENUE BUDGET COST BUDGET BALANCES INVOICES CHANGE ORDERS UNION LOCALS ACTIVITIES EMPLOYEES EQUIPMENT

↻ VIEW TRANSACTIONS | |

| Account Group | Description | Original Budgeted Amount | Revised Budgeted Amount | Actual Amount | Performance (%) |
|--------------------|---------------------|--------------------------|-------------------------|---------------|-----------------|
| > Income | | | | | |
| REVENUE | Project Revenue | 0.00 | 0.00 | 3,400.00 | 0.00 |
| | Income Totals | 0.00 | 0.00 | 3,400.00 | 0.00 |
| Expense | | | | | |
| LABOR | Project Labor | 400.00 | 400.00 | 400.00 | 100.00 |
| MATERIAL | Project Material | 2,000.00 | 2,000.00 | 2,000.00 | 100.00 |
| SUBCON | Project Subcontract | 320.00 | 320.00 | 320.00 | 100.00 |
| | Expense Totals | 2,720.00 | 2,720.00 | 2,720.00 | 100.00 |

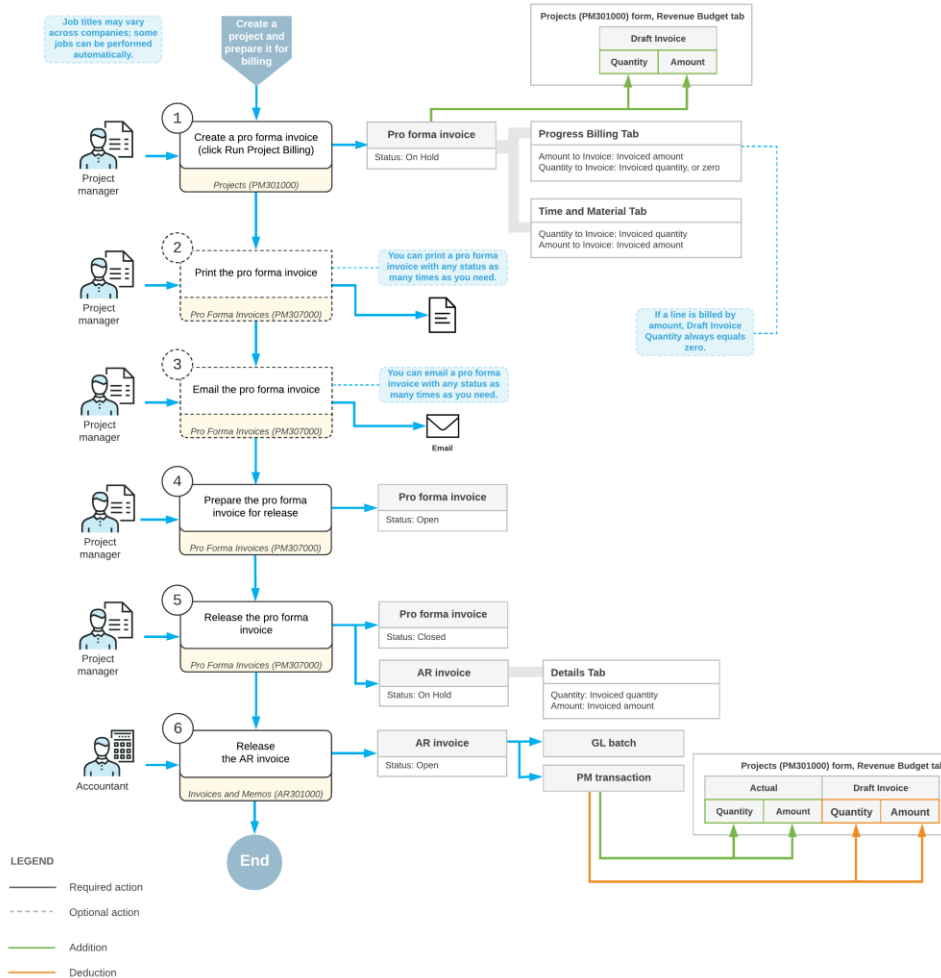
Lesson 3: Making Adjustments to Pro Forma Invoices

Learning Objectives

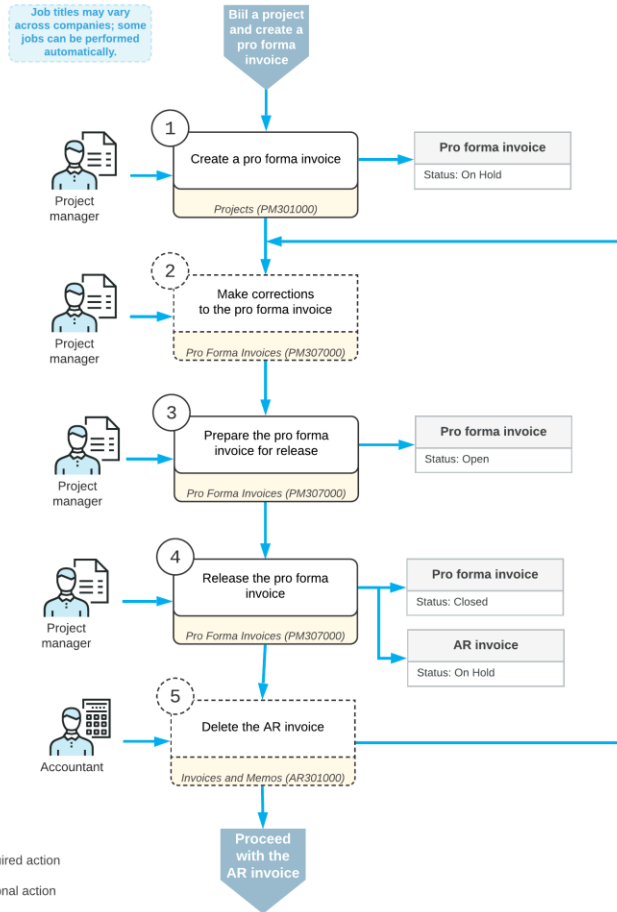
In this lesson, you will learn how to do the following:

- Configure the pro forma invoice workflow for a project
- Create a pro forma invoice
- Print the pro forma invoice
- Send the pro forma invoice as an email
- Add to the pro forma invoice an extra adjustment line that does not originate from project transactions
- Postpone the billing of a pro forma invoice line
- Write off a pro forma invoice line partially or fully
- Create an accounts receivable invoice based on a pro forma invoice

Pro forma invoice workflow



Making corrections to a pro forma invoice



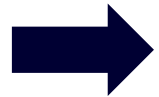
Pro Forma Invoice: To Make Adjustments

Story

Suppose that the Thai Food Restaurant customer has ordered a juicer, along with the services of installation and employee training on operating the juicer from the SweetLife Fruits & Jams company. SweetLife's project accountant has created a project. The juicer has been delivered and installed, and a consultant has provided the training. The project accountant has billed the customer and sent the created pro forma invoice for approval.

SweetLife and the customer have agreed on the following adjustments to the pro forma invoice:

- The customer will pay \$2,000 of the cost of the juicer with the first invoice (the accounts receivable invoice corresponding to this pro forma invoice) and the rest of the juicer's cost with the second invoice next month.



Pro Forma Invoice: To Make Adjustments

Story

- The cost of the site review should be written off of the invoice, because the project manager agreed to provide the customer a free site review.
- A 50% discount will be applied to the cost of the training.
- The customer will pay \$100 for an additional training session in Phase 1 of the project.

Acting as the project accountant, you will make the needed corrections to the pro forma invoice and bill the customer. You will then bill the customer for the second time with the amount postponed in the first invoice.

Figure: The adjustments to the pro forma invoice

Pro Forma Invoices

000003 - A juicer with the installation and training for employees

NOTES ACTIVITIES FILES TOOLS

REMOVE HOLD PRINT AIA REPORT

| | | |
|----------------------------------|---|-----------------------------------|
| Reference Nbr.: 000003 | Project: TOMYUM4 - A juicer with the installation | Progress Billing Total: 0.00 |
| Status: On Hold | Customer: TOMYUM - Thai Food Restaurant | Time and Material Total: 2,700.00 |
| * Invoice Date: 1/17/2022 | * Location: MAIN - Primary Location | Tax Total: 0.00 |
| * Post Period: 01-2022 | Project Currency: USD | Invoice Total: 2,700.00 |
| Application Nbr.: | | Retainage Total: 0.00 |
| Description: Invoice for TOMYUM4 | | Amount Due: 2,700.00 |

PROGRESS BILLING TIME AND MATERIAL TAXES FINANCIAL ADDRESSES

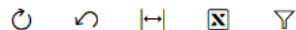
UPLOAD UNBILLED TRANSACTIONS VIEW TRANSACTION DETAILS

| Status | Branch | Project Task | Inventory ID | Cost Code | Description | Employee | Vendor | * Date | Billed Quantity | Billed Amount | Quantity to Invoice | UOM | Unit Price | Amount to Invoice |
|---------------------|------------|--------------|--------------|-----------|---|----------|--------|-----------|-----------------|---------------|---------------------|-------|------------|-------------------|
| Hold Remainder | SWEETEQUIP | PHASE1 | JUICER15 | 00-000 | Commercial juicer with a production rate of ... | | | 1/17/2022 | 1.00 | 2,500.00 | 1.00 | PIECE | 2,500.0000 | 2,000.00 |
| Write Off | SWEETEQUIP | PHASE1 | SITEREVIEW | 00-000 | Site review | | | 1/17/2022 | 2.00 | 100.00 | 0.00 | hour | 50.0000 | 0.00 |
| Bill | SWEETEQUIP | PHASE1 | INSTALL | 00-000 | Installation of equipment at the customers' ... | | | 1/17/2022 | 4.00 | 400.00 | 4.00 | hour | 100.0000 | 400.00 |
| Write Off Remainder | SWEETEQUIP | PHASE2 | TRAINING | 00-000 | Training on juicer usage (at customer's place) | | | 1/17/2022 | 8.00 | 400.00 | 8.00 | hour | 50.0000 | 200.00 |
| Bill | SWEETEQUIP | PHASE1 | TRAINING | 00-000 | An additional training session within phase 1 | | | 1/30/2022 | 0.00 | 0.00 | 0.00 | hour | 0.0000 | 100.00 |

Figure: The transaction with the unbilled remainder

Project Transaction Details

TOOLS ▾



Project: TOMYUM4

Account Group: MATERIAL - Project Material

Project Task: PHASE1 - Installation of the juicer

Cost Code:

Inventory ID:

Account:

AR Doc. Type:

AR Doc. Nbr.:

Tran. ID:

From:

To:

Employee:

☐ Show only Allocation Transactions

☐ Include Unreleased Transactions

| Project Task | Billable | Billed | Released | Allocated | Orig. Doc. Type | Orig. Doc. Nbr. | Inventory ID | Pro Forma Ref. Nbr. | Invoice Ref. Nbr. |
|------------------------|-------------------------------------|-------------------------------------|-------------------------------------|--------------------------|--------------------|------------------------|--------------------------|------------------------|------------------------|
| PHASE1 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | | | JUICER15 | 000003 | 000113 |
| PHASE1 | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Unbilled Remainder | 000113 | JUICER15 | | |

Day 2

Lesson 4: Grouping Invoices

Learning Objectives

In this lesson, you will learn how to do the following:

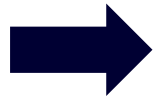
- Configure project billing to create a single invoice for the project or to create multiple separate invoices
- Bill the project with different billing rules assigned to the project tasks
- Bill a project task separately from the other tasks of the project
- Bill project transactions that are associated with particular account groups separately from the other

Grouping Invoices: Process Activity

Story

Suppose that the Thai Food Restaurant customer has ordered two juicers from the SweetLife Fruits & Jams company, along with the following services: site review, installation, and employee training on operating the juicers. The project accountant of SweetLife has created the project to handle the tracking and billing of the provided materials and services. The project has three tasks that represent three phases of the project execution:

- Phase 1: Installation of the first juicer
- Phase 2: Installation of the second juicer
- Phase 3: Training on operating the juicers



Grouping Invoices: Process Activity

Story

The juicers have been delivered and installed, and SweetLife's consultant has provided the training. Before each invoice is sent to the customer for payment, the customer has requested that a pro forma invoice be submitted for acceptance.

Acting as the project accountant, you will bill the customer with a single invoice. After the first the billing, you will group the invoices in different ways based on the following customer's requests:

- Create a separate invoice for the third phase
- Create a separate invoice for the juicers

Lesson 5: Modifying Billing Rules

Learning Objectives

In this lesson, you will learn how to do the following:

- Configure billing rules for progress billing
- Configure billing rules for time and material billing
- Configure combined billing rules with multiple steps of different types
- Use billing rates and item prices in billing rules

Billing Rules: To Modify a Billing Rule

Story

Suppose that as part of a contract to provide juicers to multiple restaurants, the Thai Food Restaurant customer has ordered a juicer from the SweetLife Fruits & Jams company, along with the following services: site review, installation, and training of employees on operating the juicer. The SweetLife project accountant has created a project to account for the provided work and has generated a pro forma invoice for the project. Then suppose that the project accountant has reviewed the prepared pro forma invoice, and has decided that the following changes should be made:

- The invoice's description should be corrected to be more clear. The updated description will say Invoice for followed by the identifier of the project.
- The processing of the travel expenses related to the project needs to be added to the billing rule. Per the agreement with the customer, these will be billed with a fixed margin coefficient of 1.4.
- The invoice lines should be grouped by inventory item.

Acting as the project accountant, you need to update the billing rule and verify that invoices are generated in the appropriate format.

Figure: The new step of the billing rule

Billing Rules

TIMEMATERIAL - Time and material with @Rate and @Price

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* Billing Rule ID: ☒ Active

Description:

| Active | Step ID | Description |
|-------------------------------------|---------|-------------------------|
| <input checked="" type="checkbox"/> | 10 | Material cost plus mark |
| <input checked="" type="checkbox"/> | 20 | Labor from non-stock |
| <input checked="" type="checkbox"/> | 30 | Re-invoice subcontract |
| <input checked="" type="checkbox"/> | 40 | Travel cost plus marku |

Billing Type:

TRANSACTION SELECTION CRITERIA

Account Group:

Rate Type: If @Rate is not defined:

INVOICE SETTINGS

Invoice Description Formula:

Line Quantity Formula:

Line Amount Formula:

Line Description Formula:

* Use Sales Account from: Sales Account:

BILLING OPTIONS

☐ Copy Notes and Files ☒ Create Lines with Zero Amount and Quantity

☐ Include Non-Billable Transactions

AGGREGATE TRANSACTIONS BY

☐ Date ☐ Employee ☐ Vendor ☐ Inventory ID

Figure: The pro forma invoice generated by the updated billing rule

Pro Forma Invoices

000020 - A juicer with the installation and training for employees

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|-------------------|--|-------------------|---|--------------------------|----------|
| Reference Nbr.: | 000020 | Project: | TOMYUM10 - A juicer with the installation | Progress Billing Total: | 0.00 |
| Status: | On Hold | Customer: | TOMYUM - Thai Food Restaurant | Time and Material Total: | 3,540.00 |
| * Invoice Date: | 1/30/2021 | * Location: | MAIN - Primary Location | Tax Total: | 0.00 |
| * Post Period: | 01-2021 | Project Currency: | USD | Invoice Total: | 3,540.00 |
| Application Nbr.: | | | | Retainage Total: | 0.00 |
| Description: | Invoice for TOMYUM10 (A juicer with the installation and training for employees) | | | Amount Due: | 3,540.00 |

PROGRESS BILLING TIME AND MATERIAL TAXES FINANCIAL ADDRESSES

🔄 + × UPLOAD UNBILLED TRANSACTIONS VIEW TRANSACTION DETAILS |🔍

| 📄 | 🔍 | 🗑️ | * Status | Branch | Project Task | Inventory ID | Cost Code | Description | Employee | Vendor | * Date | Billed Quantity | Billed Amount |
|---|---|----|----------|------------|--------------|--------------|-----------|---|----------|--------|-----------|-----------------|---------------|
| > | 🔍 | 🗑️ | Bill | SWEETEQUIP | PHASE1 | SITEREVIEW | 00-000 | Site review | | | 1/25/2021 | 2.00 | 100.00 |
| | 🔍 | 🗑️ | Bill | SWEETEQUIP | PHASE2 | JUICER15 | 00-000 | Commercial juicer with a production rate of ... | | | 1/25/2021 | 1.00 | 2,500.00 |
| | 🔍 | 🗑️ | Bill | SWEETEQUIP | PHASE2 | INSTALL | 00-000 | Installation of equipment at the customers' ... | | | 1/25/2021 | 4.00 | 400.00 |
| | 🔍 | 🗑️ | Bill | SWEETEQUIP | PHASE3 | TRAINING | 00-000 | Training on juicer usage (at customer's place) | | | 1/27/2021 | 8.00 | 400.00 |
| | 🔍 | 🗑️ | Bill | SWEETEQUIP | PHASE3 | TRAVEL | 00-000 | Business travel | | | 1/27/2021 | 0.00 | 140.00 |

Lesson 6: Correcting Actual Income of Projects

Learning Objectives

In this lesson, you will learn how to create a credit memo for a project.

Project Billing: To Correct the Actual Income of a Project

Story

Suppose that the Thai Food Restaurant customer recently ordered eight hours of training on how to use a juicer it had previously bought from the SweetLife Fruits & Jams company. SweetLife's project accountant created a project for this training, a consultant of SweetLife provided the training, and the project accountant billed the customer.

Further suppose that the project accountant has realized that the consultant provided six hours of training instead of eight, so the company overcharged the customer by \$100. Acting as the project accountant, you need to correct the actual amount of the project and create a credit memo for the project.

TOMYUM11 - A training for employees

NOTES FILES



Part 2: Transactions and Time Tracking

Lesson 7: Processing Project Transactions

Learning Objectives

In this lesson, you will learn how to do the following:

- Capture project costs using project transactions
- Make the system create a project transaction based on a GL transaction
- Create a project transaction without posting to the general ledger

Project Transactions: Process Activity

Story

Suppose that the Thai Food Restaurant customer has ordered training from the SweetLife Fruits & Jams company on how to use a juicer the company previously bought. Based on the agreement with the customer, SweetLife's project accountant has created a project and has created the following tasks corresponding to the phases of training:

- PHASE1: Training is going to be provided within this task and is subject to billing. Any additional expenses incurred during the completion of this task will not be billed.
- PHASE2: If additional training is required after the initial training in the first task, it will be provided within this task and will not be billed.



Project Transactions: Process Activity

Story

In the first phase, a consultant has provided eight hours of training and spent \$50 on a taxi. Then the customer requested additional training, and the consultant has provided four extra hours of training in the second phase.

Acting as the project accountant, you need to enter the general ledger transactions to directly capture the costs involved with delivering the first phase of training. The Thai Food Restaurant company covers travel expenses, so they should not affect the project budget. Then you need to enter the project transaction to capture the costs involved with delivering the second phase of training, but the costs should not affect the general ledger.

Project Transactions

PM PM00000043 - A 4-hour training session

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RELEASE

REVERSE ALLOCATION

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00:00:00

Module:

PM

Orig. Doc. Type:

Total Quantity:

4.00

Ref. Number:

PM00000043

Orig. Doc. Nbr.:

Total Billable Quantity:

0.00

Status:

Released

Total Amount:

160.00

Description:

A 4-hour training session

DOCUMENT DETAILS

COMPLIANCE

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VIEW ALLOCATION SOURCE

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| 📄 | 📅 | 📌 | Branch | *Project | Project Task | Cost Code | Account Group | Employ | Customer | Location | Inventory ID | Description | UOM | Quantit | Billable | Billable Quantity | Unit Rate | Amount | Debit Account | Credit Account | GL Batch Nbr. |
|---|---|---|------------|----------|--------------|-----------|---------------|--------|----------|----------|--------------|------------------------------|------|---------|----------|-------------------|-----------|--------|---------------|----------------|---------------|
| > | 📅 | 📌 | SWEETEQUIP | TOMYUM1 | PHASE2 | 00-000 | LABOR | | | | TRAINING | Training on juicer usage ... | HOUR | 4.00 | ☐ | 0.00 | 0.0000 | 160.00 | | | |

Day 3

Lesson 8: Tracking Employee Work in Projects

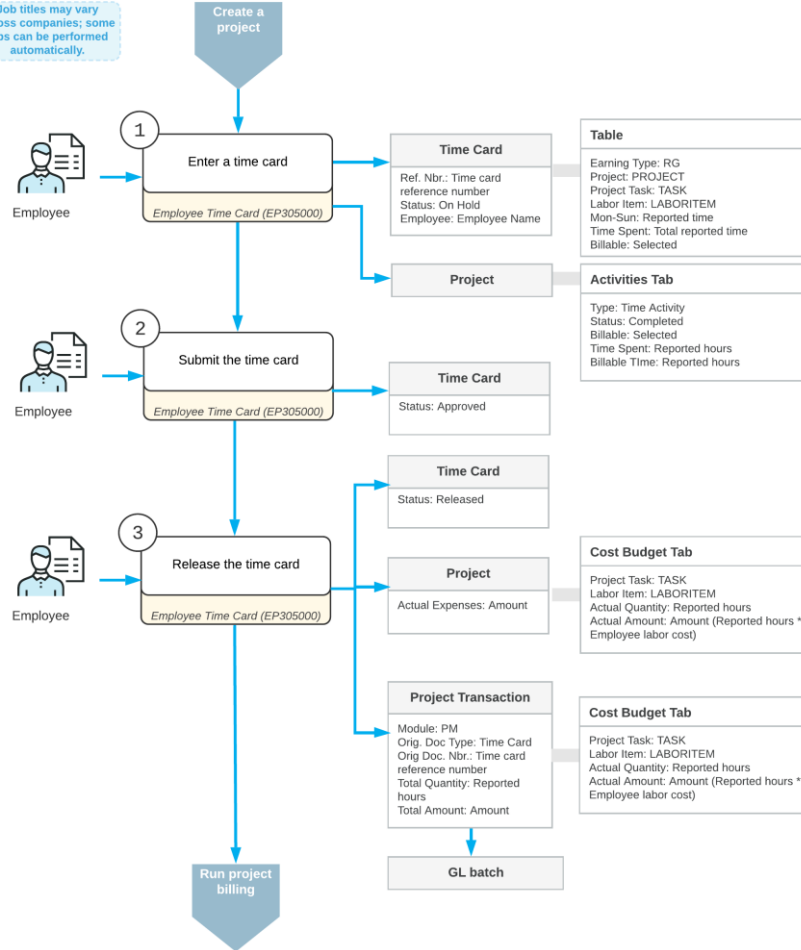
Learning Objectives

In this lesson, you will learn how to do the following:

- Enter a billable time activity related to a project, and log the time spent for the project
- Enter a billable time card related to a project, and log the time spent for the project
- Bill a project for employees' time spent working on it

Reporting billable time for a project

Job titles may vary across companies; some jobs can be performed automatically.



Labor Items: To Define Labor Cost Rates

Story

Suppose that in the SweetLife Fruits & Jams company, the price of the consulting services depends on the qualifications of the consultant who provides the service. Acting as SweetLife's project manager, you need to define the labor cost rates for three of your company's consultants:

- Pam Brawner, a project manager, whose work rate is \$48 per hour
- Jon Waite, a senior consultant, whose work rate is \$44 per hour
- Alberto Jimenez, a junior consultant, whose work rate is \$40 per hour

Figure: The added labor cost rates

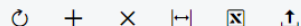
Labor Rates














TOOLS ▾



Labor Rate Type:
Project:
Project Task:
Effective Date:

Employee:
Labor Item:
Union Local:



|  |  |  | Labor Rate Type | Union Local | Project | Project Task | Employee | Employee Name | Labor Item | Description | Type of Employment | Regular Hours per week | Annual Rate | Rate | Burden Rate | Curren | External Ref. Nbr | * Effective Date |
|---|--|---|-----------------|-------------|---------|--------------|------------|-----------------|------------|-------------------------------|--------------------|------------------------|-------------|---------|-------------|--------|-------------------|------------------|
| > |  |  | Employee | | | | EP00000001 | Pam Brawner | CONSULTPM | Project Manager | Hourly | 40.0 | | 45.0000 | 45.0000 | USD | | 12/1/2021 |
| |  |  | Employee | | | | EP00000035 | Jeffrey Vega | TECHNICIAN | Service and repair technician | Hourly | 40.0 | | 45.0000 | 45.0000 | USD | | 12/1/2021 |
| |  |  | Employee | | | | EP00000004 | Alberto Jimenez | CONSULTJR | Junior Consultant | Hourly | 40.0 | | 40.0000 | 40.0000 | USD | | 1/1/2022 |
| |  |  | Employee | | | | EP00000003 | Jon Waite | CONSULTSR | Senior Consultant | Hourly | 40.0 | | 44.0000 | 44.0000 | USD | | 1/1/2022 |
| |  |  | Employee | | | | EP00000001 | Pam Brawner | CONSULTPM | Project Manager | Hourly | 40.0 | | 48.0000 | 48.0000 | USD | | 1/1/2022 |

Employee Time Billing: Process Activity

Story

Suppose that Lake Cafe has requested 40 hours of training on operating juicers that were previously purchased from and installed by the SweetLife Fruits & Jams company. Jon Waite, SweetLife's senior consultant, has provided 16 hours of training (three hours on Monday, January 31, 2022; five hours on Tuesday, February 1; and eight hours on February 3).

Acting as SweetLife's project accountant, Pam Brawner, you need to create a project to account for the provided services. Then acting as Jon Waite, you need to enter a time card to log the work related to the project. Finally, again acting as Pam Brawner, you need to bill the project and review the invoice prepared for the customer.

Figure: The cost budget updated based on the released time card

Projects

TRAINLAKE - Training project for Lake Cafe

NOTE

← ↻ 📁 ↶ + 🗑️ ⏪ < > ⏩ COMPLETE PROJECT RUN PROJECT BILLING ...

| | | | | | |
|----------------|---------------------------------------|---------|--------|------------------|-----------------|
| * Project ID: | TRAINLAKE - Training project for Lake | Status: | Active | Actual Income: | 0.00 |
| Customer: | LAKECAFE - Lake Cafe | | | Actual Expenses: | 704.00 |
| Template: | | | | Margin: | -704.00 %: 0.00 |
| * Description: | Training project for Lake Cafe | | | | |

SUMMARYTASKSREVENUE BUDGETCOST BUDGETBALANCESINVOICESCHANGE ORDERSUNION LOCALSACTIVITIESEMPLOYEES EQUIPMENTDEFAULTS

Project Task: ☐ Group by Task

↻ + × VIEW TRANSACTIONS | | |

All Records

| | | * Project Task | * Inventory ID | * Account Group | Description | Original Budgeted Quantity | UOM | Unit Rate | Original Budgeted Amount | Revised Budgeted Quantity | Revised Budgeted Amount | Actual Quantity | Actual Amount |
|---|---|----------------|----------------|-----------------|-------------------|----------------------------|------|-----------|--------------------------|---------------------------|-------------------------|-----------------|---------------|
| > | 🔍 | TRAINING | CONSULTSR | LABOR | Senior Consultant | 40.00 | HOUR | 0.0000 | 0.00 | 40.00 | 0.00 | 16.00 | 704.00 |

A woman with blonde hair in a ponytail, wearing glasses and a grey t-shirt with an American flag patch, is working at a jewelry-making machine. She is using pliers to work on a piece of metal. The machine has a "DANGER" warning label that says "KEEP FINGERS CLEAR OF MACHINE WHILE IN MOTION". To the left of the machine is a black tray with several compartments containing small metal pieces. The machine is mounted on a wooden workbench. The background shows a workshop setting with various tools and materials.

Part 3: Single-Tier Change Management

Part 3: Single-Tier Change Management

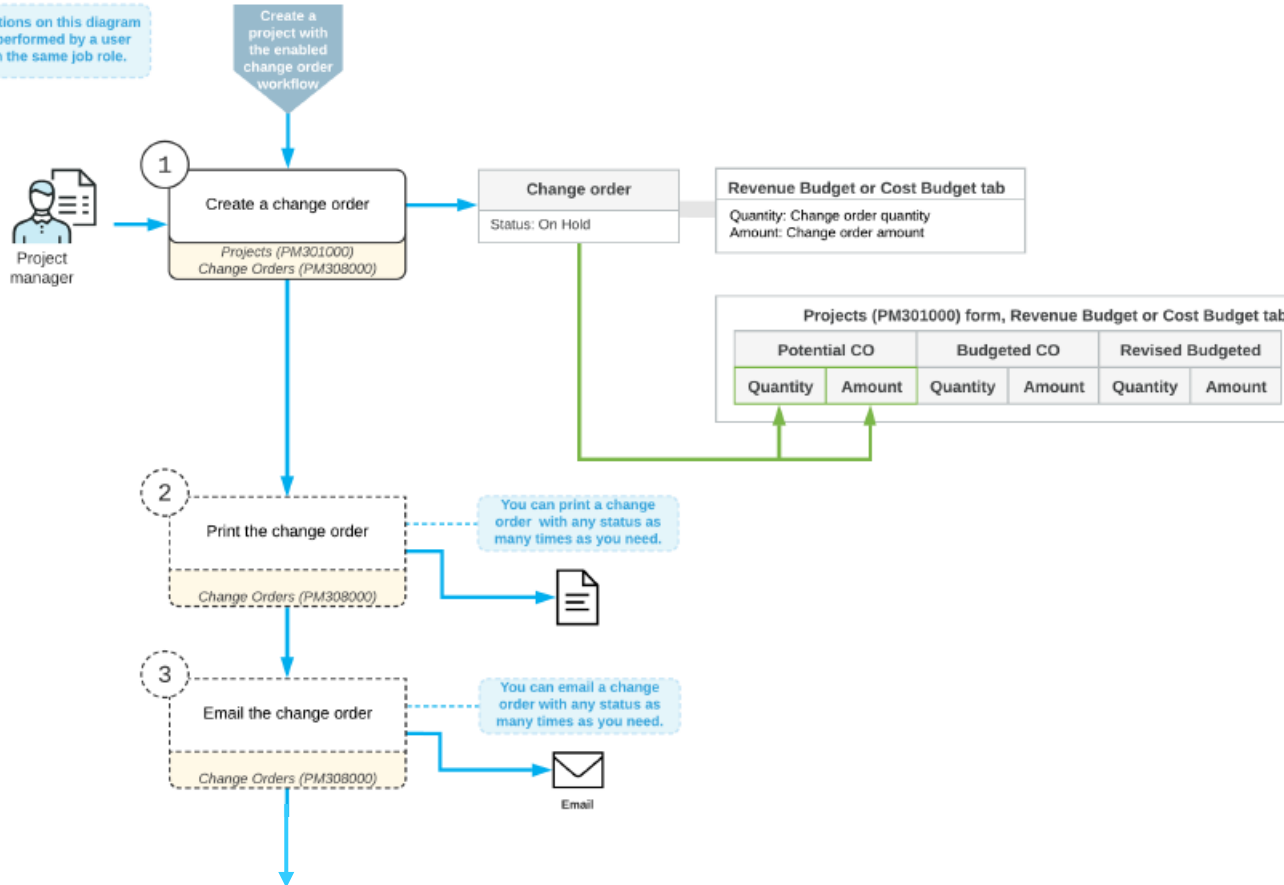
Learning Objectives

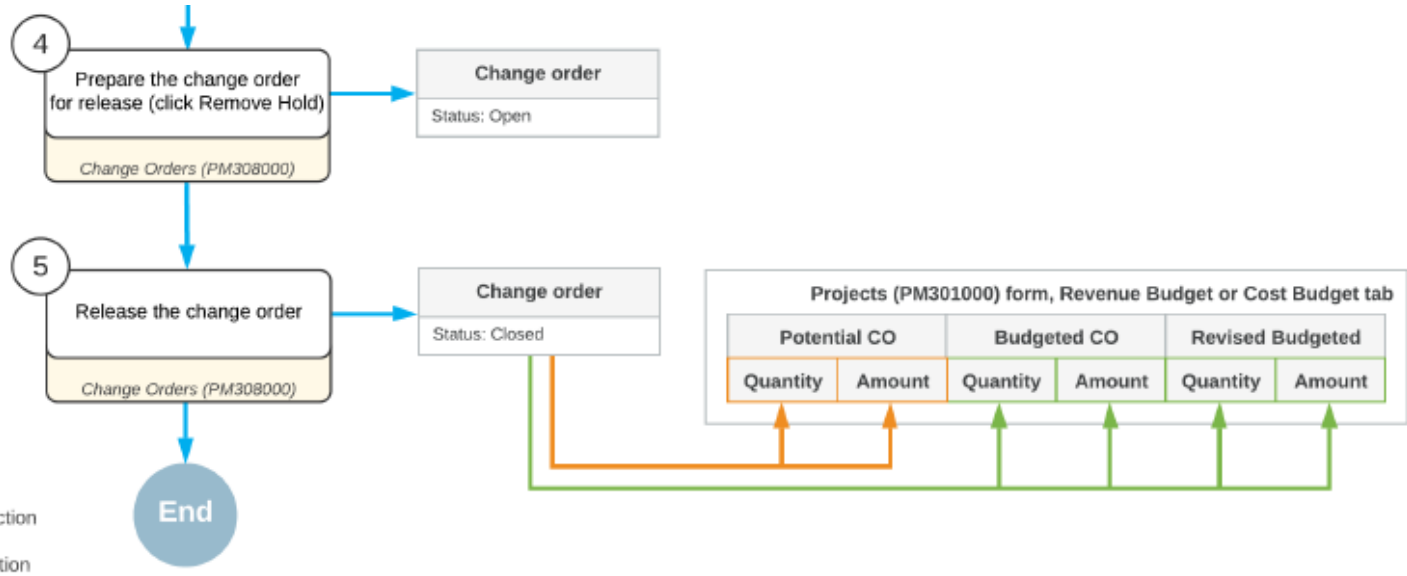
In these lessons, you will learn how to do the following:

- Configure a change order class
- Create a change order for a project
- Update the project budget with the change order
- Update cost commitments with the change order
- Review the changes made with change orders in the project budget
- Prevent direct purchases for the project

Managing changes in the project budget

All actions on this diagram are performed by a user with the same job role.





Lesson 9: Tracking Changes to the Budget

Single-Tier Change Management: To Track Changes to the Project Budget

Story

Suppose that the Thai Food Restaurant customer has ordered two juicers, along with eight hours of the installation service from the SweetLife Fruits & Jams company. SweetLife's project accountant has created a project and configured the revenue and cost budgets based on the agreement reached with the customer. During project execution, the customer requests one more juicer, along with the installation, as a part of the same project. The project accountant estimated that installation of additional juicer will require five hours of the installation service.

Acting as the project accountant, you will turn on the change order workflow for the project and create a change order to update the project budget according to the customer's request and to reflect these changes at the project budget level.

Figure: The cost budget updated with the change order

Projects

TOMYUM6 - Juicers with the installation

NOTES FILES TOC

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* Project ID: TOMYUM6 - Juicers with the installat... Status: Active Actual Income: 0.00
Customer: TOMYUM - Thai Food Restaurant Actual Expenses: 0.00
Template: Margin: 0.00 %: 0.00
* Description: Juicers with the installation

SUMMARY TASKS REVENUE BUDGET COST BUDGET BALANCES INVOICES CHANGE ORDERS UNION LOCALS ACTIVITIES EMPLOYEES EQUIPMENT DEFAULTS ATTRIBUTES

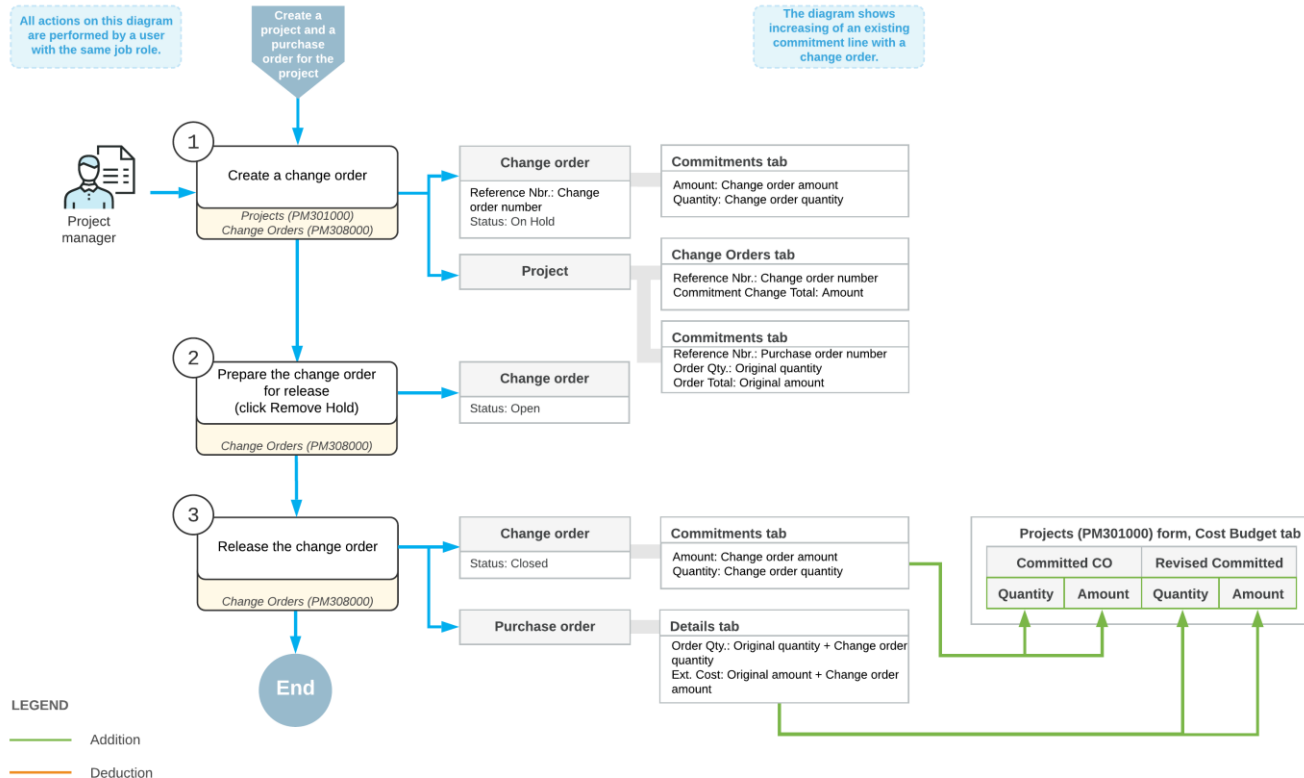
Project Task: ☐ Group by Task

🔄 + × VIEW TRANSACTIONS ⏮ ⏭ ⏴ ⏵ All Records

| * Account Group | Description | Original Budgeted Quantity | UOM | Unit Rate | Original Budgeted Amount | Potential CO Quantity | Potential CO Amount | Budgeted CO Quantity | Budgeted CO Amount | Revised Budgeted Quantity | Revised Budgeted Amount | Actual Quantity |
|-----------------|---|----------------------------|-------|------------|--------------------------|-----------------------|---------------------|----------------------|--------------------|---------------------------|-------------------------|-----------------|
| LABOR | Installation of equipment at the customers' ... | 8.00 | HOUR | 80.0000 | 640.00 | 0.00 | 0.00 | 5.00 | 400.00 | 13.00 | 1,040.00 | 0.00 |
| MATERIAL | Commercial juicer with a production rate of ... | 2.00 | PIECE | 2,000.0000 | 4,000.00 | 0.00 | 0.00 | 1.00 | 2,000.00 | 3.00 | 6,000.00 | 0.00 |

Lesson 10: Tracking Changes to Commitments

Managing changes in commitments



Single-Tier Change Management: To Create a Change Order Class

Story

Suppose that you, as the system administrator of the SweetLife Fruits & Jams company, need to configure a change order class to be used by a purchase manager for creating change orders for project commitments. The change order class must prevent users from changing the revenue and cost budgets of a project.

Single-Tier Change Management: To Track Changes to Commitments

Story

Suppose that the HM's Bakery and Cafe customer has ordered the services of installation and employee training on operating the previously bought juicer from the SweetLife Fruits & Jams company. The project accountant of SweetLife has created the project in Acumatica ERP and ordered the following services from the Squeezeo Inc. vendor:

- Three hours of juicer installation
- Eight hours of training on operating the juicer



Single-Tier Change Management: To Track Changes to Commitments

Story

The vendor has provided the services. Acting as the project accountant, you will create a purchase order with both of the provided services in the appropriate quantities. You will then receive the invoice from the vendor and realize that the quantity of the provided services differs from the quantity of the ordered services as follows:

- An hour of an additional service, the site review, was provided.
- The vendor also provided and installed a feeder basket for the juicer.
- The installation took one hour more than the ordered quantity.
- The training took two hours less than the ordered number of hours.

Per the agreement with the vendor, you will adjust the provided services within the created purchase order and create a new purchase order for the feeder basket.

Figure: Changes to project commitments

Change Orders

000004 - Installation of juicers and training for employees

NOTES ACTIVITIES FILES TOOLS ▾

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Reference Nbr.: 000004 - Ad ⓘ * Class: COMMITMENT - Change orders to co ⓘ Revenue Budget Change Total: 0.00

Status: On Hold Project: HMLAKERY12 - Installation of juicers and ⓘ Commitment Change Total: 290.00

* Change Date: 1/30/2022 ⓘ Customer: HMLAKERY - HM's Bakery & Cafe ⓘ Cost Budget Change Total: 0.00

* Approval Date: 1/30/2022 ⓘ External Reference Nbr.: Gross Margin Amount: 0.00

Contract Time ... 0 Revenue Change Nbr.: N/A Gross Margin %: 0.00

* Description: Adjustment to the purchase orders from Squeezeo Inc.

COMMITMENTS DETAILED DESCRIPTION ATTRIBUTES APPROVALS COMPLIANCE

🔄 + × SELECT COMMITMENTS |⇄| ☒ ⬆

All Records ▾ 🔍

| 📄 ⓘ | 📄 | Status | * Project Task | Cost Code | Inventory ID | * Description | Quantity | UOM | Unit Cost | Amount | Account | * Vendor | Commitment Type | Commitment Nbr. |
|-------|---|--------------|-------------------------|-----------|----------------------------|--|----------|-------|-----------|--------|---------|----------|-----------------------|------------------------|
| 📄 ⓘ | 📄 | Update | INSTALL | 00-000 | INSTALL | Installation of equipment at the customers'... | 1.00 | HOUR | 80.00 | 80.00 | 54200 | SQUEEZO | Normal Purchase Order | 000031 |
| 📄 ⓘ | 📄 | Update | INSTALL | 00-000 | TRAINING | Training on juicer usage (at customer's pla... | -2.00 | HOUR | 40.00 | -80.00 | 54100 | SQUEEZO | Normal Purchase Order | 000031 |
| 📄 ⓘ | 📄 | New Line | INSTALL | 00-000 | SITEREVIEW | Site review | 1.00 | HOUR | 40.00 | 40.00 | 54100 | SQUEEZO | Normal Purchase Order | 000031 |
| > 📄 ⓘ | 📄 | New Document | INSTALL | 00-000 ⓘ | BASKET | Feeder basket | 1.00 | PIECE | 250.00 | 250.00 | 50000 | SQUEEZO | Normal Purchase Order | |

Figure: Project commitments updated with the change order

Commitments

TC

CREATE EXTERNAL COMMITMENT

| | | | | | |
|------------------------|--------------------------------------|-----------------|--------|--------------------------|------|
| Project: | HMBAKERY12 - Installation of juicers | Revised Com... | 12.00 | Committed Received Q... | 0.00 |
| Account Group: | | Revised Com... | 850.00 | Committed Invoiced Qu... | 0.00 |
| Project Task: | | Committed Op... | 12.00 | Committed Invoiced A... | 0.00 |
| Cost Code: | | Committed Op... | 850.00 | | |
| Inventory ID: | | | | | |
| Related Document Type: | All Commitments | | | | |

ALL RECORDS COST COMMITMENTS

| | | | Related Document Type | Related Document | Type | *Project | *Account Group | *Project Task | *Inventory ID | Cost Code | External Ref. Nbr | UOM | Original Committed Quantity | Original Committed Amount | Committed CO Quantity | Committed CO Amount | Revised Committed Quantity | Revised Committed Amount |
|---|--|--|-----------------------|-------------------------------|----------|----------------------------|----------------|---------------|---------------|-----------|-------------------|-------|-----------------------------|---------------------------|-----------------------|---------------------|----------------------------|--------------------------|
| > | | | Purchase Order | Normal_000032 | Internal | HMBAKERY12 | MATERIAL | INSTALL | BASKET | 00-000 | | PIECE | 0.00 | 0.00 | 1.00 | 250.00 | 1.00 | 250.00 |
| | | | Purchase Order | Normal_000031 | Internal | HMBAKERY12 | LABOR | INSTALL | TRAINING | 00-000 | | HOURL | 8.00 | 320.00 | -2.00 | -80.00 | 6.00 | 240.00 |
| | | | Purchase Order | Normal_000031 | Internal | HMBAKERY12 | SUBCON | INSTALL | INSTALL | 00-000 | | HOURL | 3.00 | 240.00 | 1.00 | 80.00 | 4.00 | 320.00 |
| | | | Purchase Order | Normal_000031 | Internal | HMBAKERY12 | LABOR | INSTALL | SITEREVIEW | 00-000 | | HOURL | 0.00 | 0.00 | 1.00 | 40.00 | 1.00 | 40.00 |

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Thank you

Candice Francis