

Accounting for Projects

Daria Chuprova

Senior Business Analyst, Projects & Constuction Team

Timing and Agenda

October 21, 2024 -10:00-11:30 AM PT

Day 1

Lesson 1: Billing Projects for Progress

Lesson 2: Billing Projects for Time and Material

Lesson 3: Pro Forma Invoices

October 22, 2024 -10:00-11:30 AM PT

Day 2

Lesson 4: Configuring the Project Budget

Lesson 5: Reviewing Project Balances

Lesson 6: Lock of the Budget and Commitments

Lesson 7: Purchasing Services for Projects

Lesson 8: Purchasing Materials and Services for

Projects

Lesson 9: Cost Commitments



Timing and Agenda

October 23, 2024 -10:00-11:30 AM PT

Day 3

Lesson 10: Tracking Employee Work in Projects

Lesson 11: Project Templates and Common Tasks

Lesson 12: Project Quotes





Company Structure

The SweetLife Fruits & Jams company is a midsize company located in New York City. The company consists of the following branches:

- SweetLife Head Office and Wholesale Center: This branch of the company consists of a jam factory and a large warehouse where the company stores fruit (purchased from wholesale vendors) and the jam it produces. Warehouse workers perform warehouse operations by using barcode scanners or mobile devices with barcode scanning support.
- SweetLife Store: This branch has a retail shop with a small warehouse to which the goods to be sold are distributed from the company's main warehouse. This branch is also planning on selling goods via a website created on an e-commerce platform to accept orders online. The e-commerce integration project is underway.
- SweetLife Service and Equipment Sales Center: This branch is a service center with a small warehouse where juicers are stored. This branch assembles, sells, installs, and services juicers, in addition to training customers' employees to operate juicers.



Operational Activity

The company has been operating starting in the 01-2023 financial period. In November 2023, the company started using Acumatica ERP as an ERP and CRM system and migrated all data of the main office and retail store to Acumatica ERP. The equipment center has begun its operations in 01-2024 in response to the company's growth.

In October 2023, the company received an investment and opened a subsidiary company for construction (ToadGreen). In February 2024, the company started its first construction project.

The base currency of the company and its subsidiaries is the US dollar (USD). All amounts in documents and reports are expressed in US dollars unless otherwise indicated.



SweetLife Company Sales and Services

Each SweetLife company's branch has its own business processes, as follows:

- SweetLife Head Office and Wholesale Center: In this branch, jams and fruit are sold to wholesale customers, such as restaurants and cafes. The company also conducts home canning training at the customer's location and webinars on the company's website.
- SweetLife Store: In the store, retail customers purchase fresh fruit, berries, and jams, or pick up the goods they have ordered on the website. Some of the goods listed in the website catalog are not stored in the retail warehouse, such as tropical fruits (which are purchased on demand) and tea (which is drop-shipped from a third-party vendor).
- SweetLife Service and Equipment Sales Center: This branch assembles juicers, sells juicers, provides training on equipment use, and offers equipment installation, including site review and maintenance services. The branch performs short-term service provision.

The company has local and international customers. The ordered items are delivered by drivers using the company's own vehicle. Customers can pay for orders by using various payment methods (cash, checks, or credit cards).



Part 1: Project Billing

Lesson 1: Billing Projects for Progress

Learning Objectives

In this lesson, you will learn how to do the following:

- Configure a progress billing rule
- Update the project progress to make it ready to be billed
- Run project billing for a project
- Process the documents that have been generated during the project billing
- Review how the project's actual amounts are updated with the billed amounts

Progress Billing

Progress billing is a simple billing workflow for the projects that are gradually billed at a fixed contract amount.

To bill a project task by its progress, you need to create a billing rule on the Billing Rules (PM207000) form and configure a step of the Progress Billing type in this rule.

Billing rule configuration:

- Define the description for the invoice and invoice lines,
- Define sources for sales account and branch.

Then you assign the configured billing rule to project tasks on the Tasks tab of the Projects (PM301000) form.

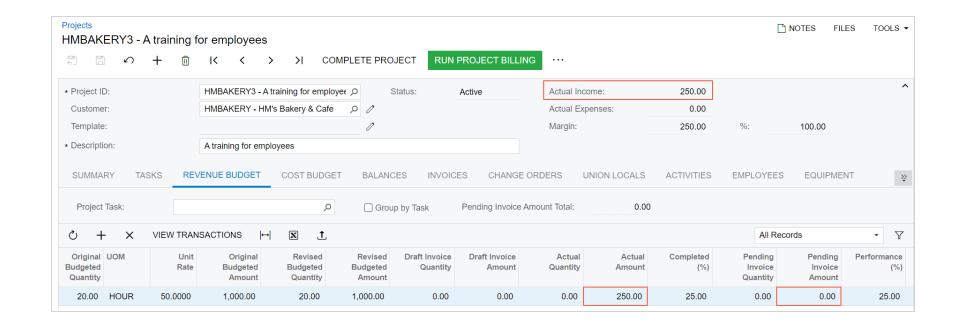
Progress Billing: To Bill a Project by Progress

Story

Suppose that the HM's Bakery and Cafe customer has ordered 20 hours of new-employee training on operating juicers from the SweetLife Fruits & Jams company. SweetLife's project accountant has created a project to handle the tracking and billing of the provided services; the project should be billed on demand as the services are provided. Before each invoice is sent to the customer for payment, the customer has requested that a pro forma invoice be submitted for acceptance.

Then suppose that on 1/30/2024, SweetLife's consultant has provided five hours of the training. As the project accountant, you need to update the progress of the project and bill the customer for the provided training.

Figure: The revenue budget of the project



Lesson 2: Billing Projects for Time and Material

Learning Objectives

In this lesson, you will learn how to do the following:

- Configure a time and material billing rule
- Make sure that the project is ready to be billed
- Run project billing for a project
- Process the documents that have been generated during the project billing
- Review how the project's actual amounts are updated with the billed amounts

Time and Material Billing

The time and material billing workflow is provided for project tasks that need to be billed based on project transactions.

To bill a project task for time and material, you need to create a billing rule on the Billing Rules (PM207000) form and configure a step or multiple steps of the Time and Material type in this rule.

Billing rule configuration:

- Define the account group,
- Define the description for the invoice and invoice lines,
- Define a formula to calculate the amount of invoice,
- Define sources for sales account and branch.

Then you assign the configured billing rule to project tasks on the Tasks tab of the Projects (PM301000) form.

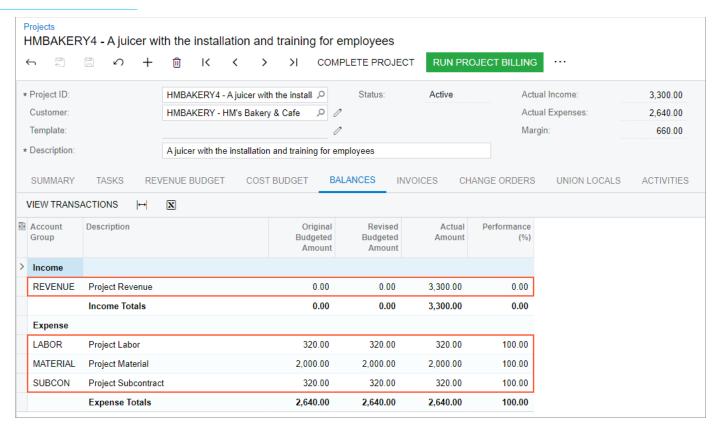


Time and Material Billing: To Bill a Project for Time and Material

Story

Suppose that the HM's Bakery and Cafe customer has ordered a juicer from the SweetLife Fruits & Jams company, along with the services of installation and employee training on operating the juicer. SweetLife's project accountant has created the project to handle the tracking and billing of the juicer and the provided services. Then the project accountant has entered a project transaction to record the delivery and installation of the juicer, and eight hours of training have been provided by SweetLife consultants. Acting as the project accountant, you need to bill the customer for the project so that the billing includes the materials used and the work time spent on the project.

Figure: The project balances after project billing





Lesson 3: Pro Forma Invoices

Learning Objectives

In this lesson, you will learn how to do the following:

- Configure the pro forma invoice workflow for a project
- Create a pro forma invoice
- Print the pro forma invoice
- Send the pro forma invoice as an email
- Create an accounts receivable invoice based on a pro forma invoice

Pro Forma Invoice

You create a pro forma invoice for a project if you need to reach agreement with the customer about the invoice.

A pro forma invoice can be created only through the process of billing a particular project, and it can be assigned a reference number only automatically. You cannot manually enter new pro forma invoices on the Pro Forma Invoices (PM307000) form.

Pro forma invoice workflow

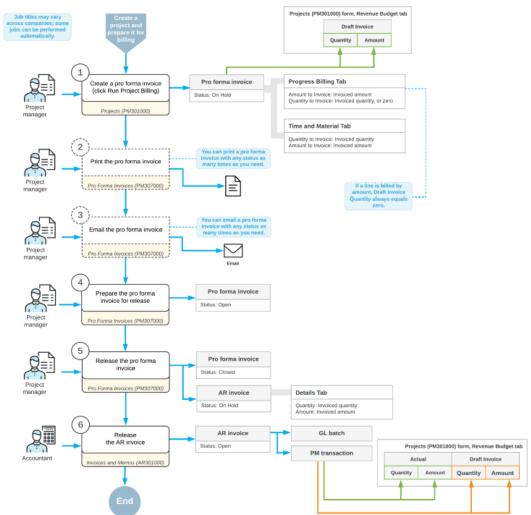
LEGEND

Required action

Optional action

Addition

Deduction



Pro Forma Invoices: To Process a Pro Forma Invoice for a Project

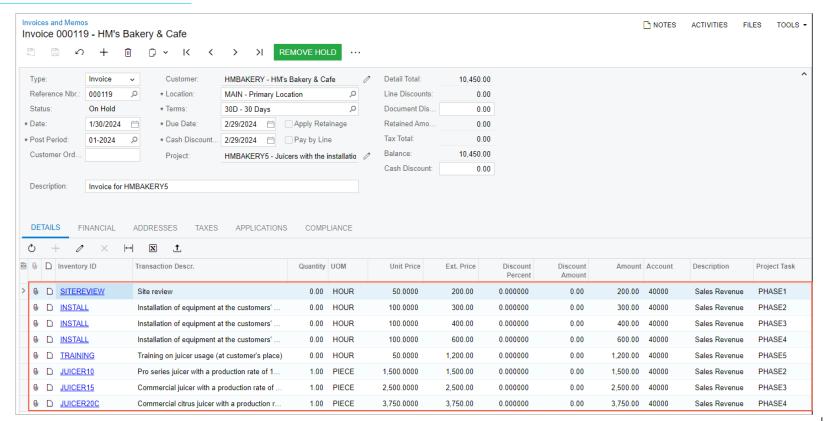
Story

Suppose that the HM's Bakery and Cafe customer has ordered juicers from the SweetLife Fruits & Jams company, along with the following services: site review, installation, and employee training on operating the juicers.

SweetLife's project accountant has created a project that should be billed on demand as the juicers are installed and all the services are provided. Before the invoice is sent to the customer for payment, the customer has requested a pro forma invoice to be submitted for acceptance. The site review has taken place, the juicers have been delivered and installed, and SweetLife's consultant has provided the training. After that, the project accountant has entered project transactions and updated the progress of the project.

Acting as the project accountant, you will bill the customer, print the pro forma invoice, and email the invoice to the customer for approval on 1/30/2024. Then you will release the pro forma invoice and the associated accounts receivable invoice.

Figure: The AR invoice prepared based on the pro forma invoice







Timing and Agenda

October 22, 2024 -10:00-11:30 AM PT

Day 2

Lesson 4: Configuring the Project Budget

Lesson 5: Reviewing Project Balances

Lesson 6: Lock of the Budget and Commitments

Lesson 7: Purchasing Services for Projects

Lesson 8: Purchasing Materials and Services for

Projects

Lesson 9: Cost Commitments





Part 2: Budget and Balances

Lesson 4: Configuring the Project Budget

Learning Objectives

In this lesson, you will learn how to do the following:

- Configure the revenue budget and the cost budget for a project
- Update actual values of the project budget
- Review project balances

Project Budget

Each budget line is defined by the project budget key, which is a combination of the following settings that are unique within the project:

- Project task
- Account group
- Inventory item
- Cost Code

As a project is being processed, you create project-related documents such as AP bills, purchase orders, or AR invoices. This causes the creation of project transactions that will then update the budget line. Actual amounts in budget lines cannot be updated manually in the budget.

The system uses a combination of the Project, Project Task, Account Group and Inventory Item to match the transactions with the budget line.

Project Budget: To Configure and Update the Budget

Story

Suppose that the Thai Food Restaurant customer has ordered a juicer along with the site review and installation services from the SweetLife Fruits & Jams company. SweetLife's project accountant has created a project to handle the tracking and billing of the provided materials and services.

Acting as the project accountant, you will configure the revenue budget for the project to plan the expected revenue and the cost budget to plan the materials and services to be spent on the project. Then, when the juicer is delivered and the services are provided, you will enter project transactions to capture project costs and will check is the expenses within the budget values. You will then bill the project and compare the project income with the budgeted values.

Figure: The cost budget of the project updated by released transactions

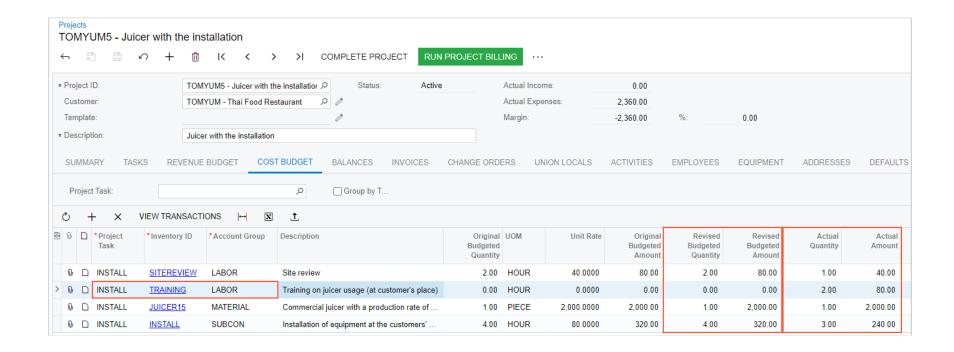
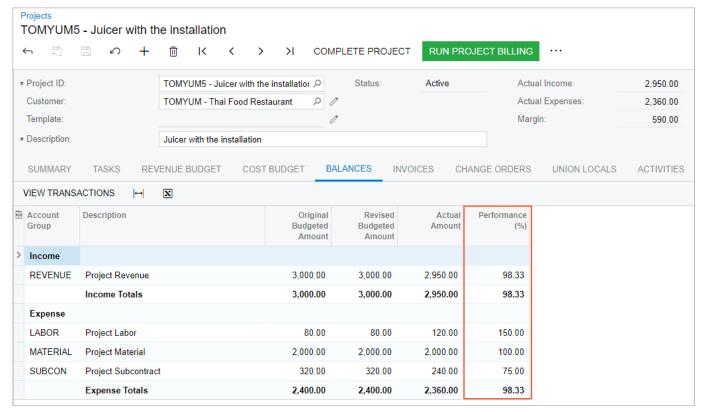


Figure: Project budget balances divided by account group



Lesson 5: Reviewing Project Balances Project Budget: To Review Project Balances

Story

Suppose that the HM's Bakery and Cafe customer has ordered juicers, along with the following services: site review, installation, and employee training on operating the juicers from the SweetLife Fruits & Jams company. SweetLife's project accountant has created a project to handle the tracking and billing of the provided materials and services.

The juicers have been delivered. The installation has been performed by Squeezo Inc. Then, SweetLife's consultant has provided the training. The project accountant of SweetLife has created purchase orders, entered project transactions, and partially billed the customer.

When the project accountant has got a sick leave, another SweetLife's project accountant continues working on the project. The first accountant has no possibility to hand over the project to the new accountant. Acting as the new project accountant, you need to review the project balances to become familiar with the project and gather all the information about performed work.

Figure: Revenue budget lines with actual and revised values

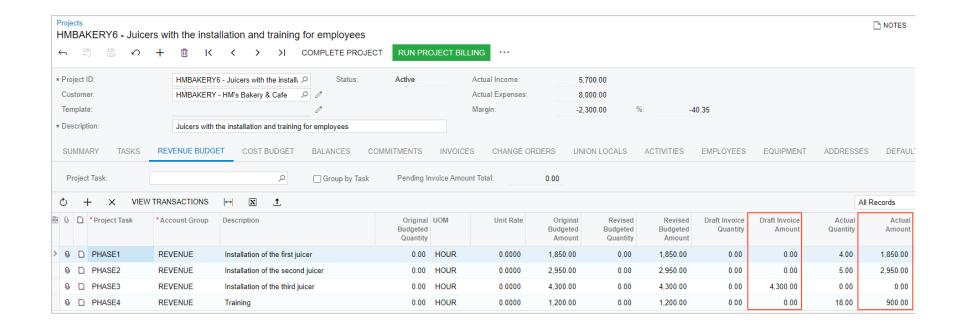
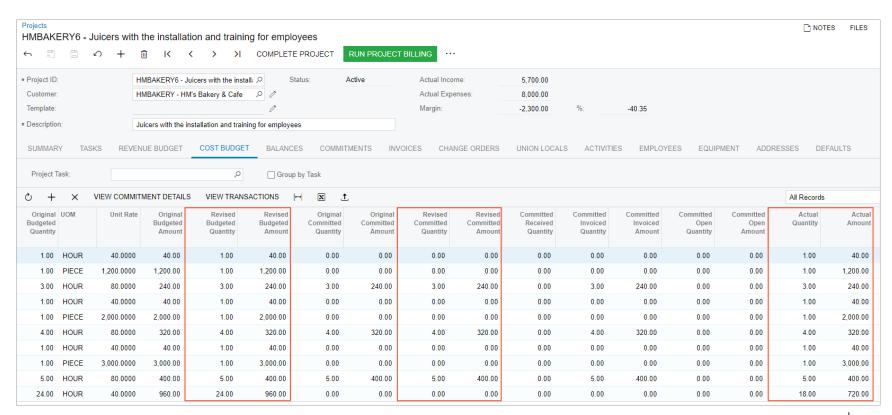


Figure: Cost budget lines with actual and revised values



Lesson 6: Lock of the Budget and Commitments

Project Budget: To Lock Project Budget

Story

Suppose that the HM's Bakery and Cafe customer has ordered a juicer, along with the services of installation and training for its employees on operating the juicer from the SweetLife Fruits & Jams company. SweetLife's project accountant has created a project. Before the work on the project has begun, the customer has requested 12 hours of training instead of initially ordered eight hours.

Acting as the project accountant, you will change the original budgeted values of the project before proceeding to the execution stage and lock the budget to prevent the original budgeted values from further editing. The training will take 16 hours instead of 12 and you will adjust revised budgeted values to bill the customer for all the provided services.



Part 3: Capturing Costs for Projects

Lesson 7: Purchasing Services for Projects

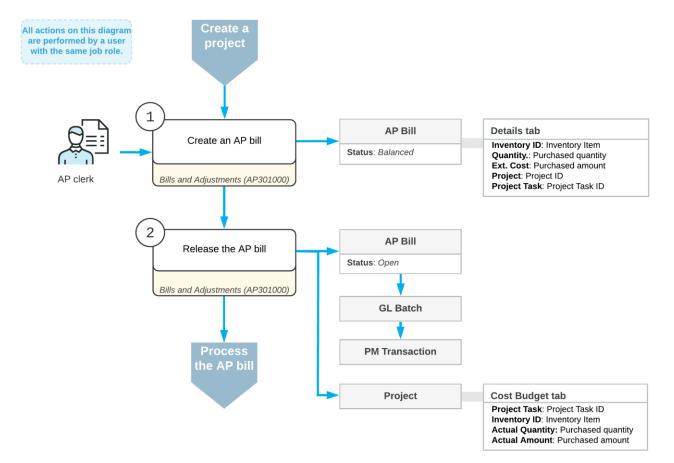
Learning Objectives

In this lesson, you will learn how to do the following:

- Enter the accounts payable bill for the project
- Specify the services to be purchased, and release the bill
- Review the project and GL transactions that are generated during the processing of a purchase



Processing purchases on a project with an accounts payable bill

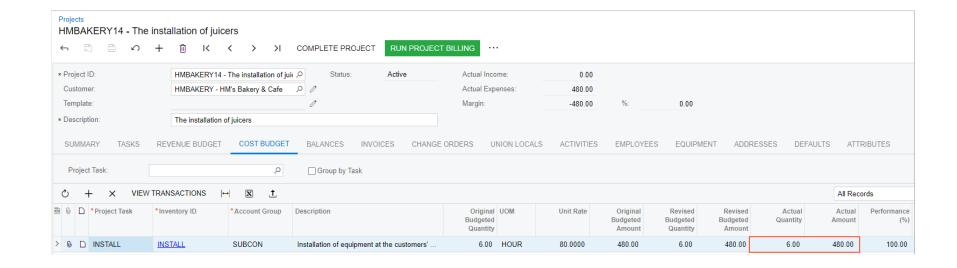


Purchasing Services for Projects: Process Activity

Story

Suppose that the HM's Bakery and Cafe customer has ordered the installation service for previously bought juicers from the SweetLife Fruits & Jams company. The SweetLife company has contracted the Squeezo Inc. vendor to provide six hours of the installation service. SweetLife's project manager has created the project. To simplify the process of purchasing services, SweetLife's AP clerk has decided to skip entering of a purchase order for the purchase. Acting as SweetLife's AP clerk, you will process the project-related purchase by using an accounts payable bill.

Figure: Cost budget updated after bill processing



Lesson 8: Purchasing Materials and Services for Projects

Learning Objectives

In this lesson, you will learn how to do the following:

- Configure a project to track project inventory by warehouse location
- Process documents with project-related stock items
- Review project and GL transactions that have been generated during the processing of item sales and purchases

Project Inventory Tracking by Warehouse Location: To Purchase Materials and Services for a Project

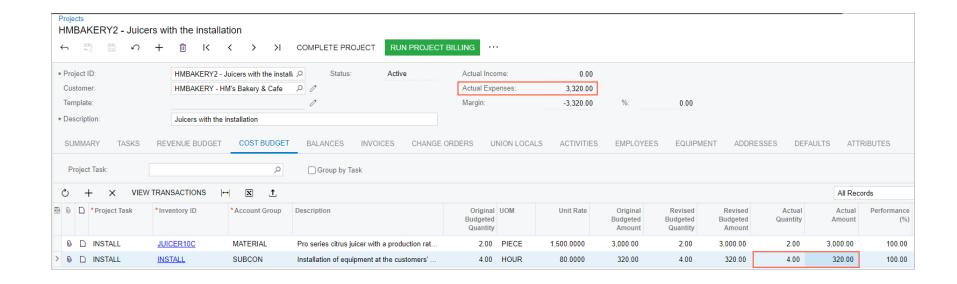
Story

Suppose that the HM's Bakery and Cafe customer has ordered two juicers, along with four hours of the installation service from the SweetLife Fruits & Jams company. The SweetLife company contracted the Squeezo Inc. vendor to provide the juicers and perform the installation. SweetLife's project manager has created the project.

Acting as SweetLife's purchasing manager, you will process the purchase of materials and services for the project. When the vendor delivers the juicers to company's warehouse, you will process a purchase receipt for the juicers.

When the vendor provides the installation service, you will process an accounts payable bill from the vendor for the delivered juicers and provided service.

Figure: Actual values of the budget updated by the purchase



Lesson 9: Cost Commitments

Learning Objectives

In this lesson, you will learn how to do the following:

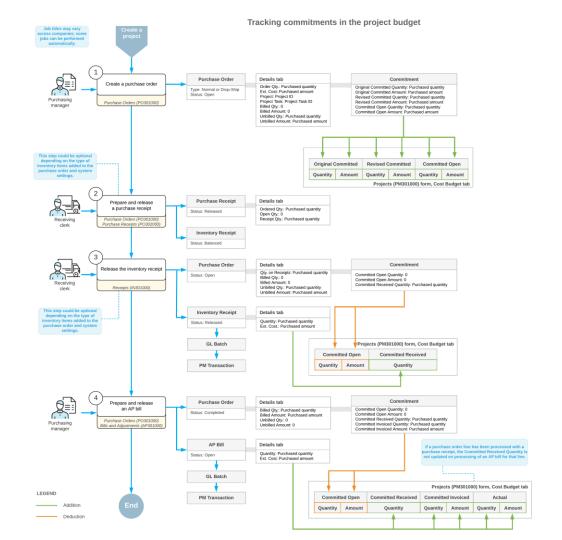
- Set up the tracking of project commitments in the system
- Create commitments by creating a purchase order for a project
- Review how the commitments affect the project cost budget during the processing of the purchase order

Cost Commitments

Acumatica ERP supports the tracking of purchase orders for each project as project cost commitments, which gives you the ability to control purchases made for projects. When the commitments are created, the system uses them to populate the cost budget for the corresponding project, project task, inventory item, and account group.

The system creates a commitment for a purchase order line in the amount of the Ext. Cost of the line and updates the committed values of the corresponding budget line of a project's cost budget if all of the following conditions are met:

- The type of the purchase order is Normal, Drop-Ship or Project Drop-Ship.
- The status of the purchase order is Pending Printing, Pending Email, or Open.
- The purchase order line specifies the project and the applicable project task (and, optionally, the cost code).



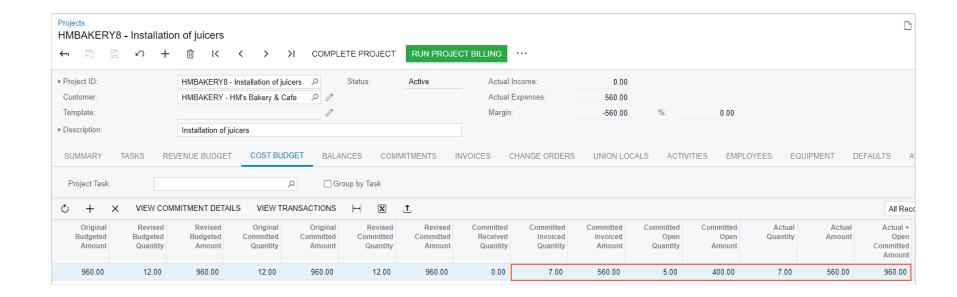


Committed Costs: Process Activity

Story

Suppose that the HM's Bakery and Cafe customer has ordered the installation of three juicers it previously purchased from the SweetLife Fruits & Jams company. Acting as SweetLife's project accountant, you have created a project related to the planned installation work. The installation, which is performed by the vendor of the juicers, has been provided for each juicer. Based on the agreement with the vendor, your company will be billed in two parts—that is, first for the installation of the first two juicers and then for the installation of the third juicer. Acting as the project accountant, you need to capture the first part of the installation cost as a commitment to the project.

Figure: Committed values of the project cost budget







Timing and Agenda

October 23, 2024 -10:00-11:30 AM PT

Day 3

Lesson 10: Tracking Employee Work in Projects

Lesson 11: Project Templates and Common Tasks

Lesson 12: Project Quotes

Lesson 10: Tracking Employee Work in Projects

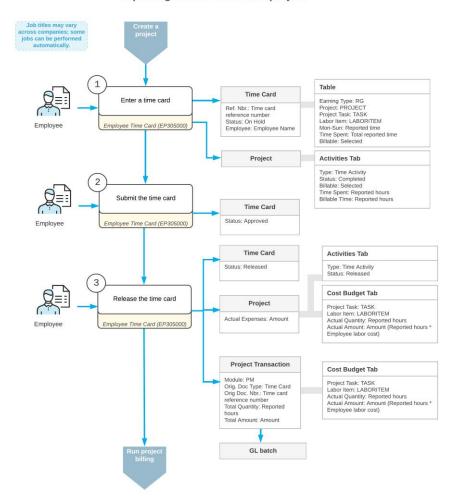
Learning Objectives

In this lesson, you will learn how to do the following:

- Enter a billable time activity related to a project, and log the time spent for the project
- Enter a billable time card related to a project, and log the time spent for the project
- Bill a project for employees' time spent working on it



Reporting billable time for a project



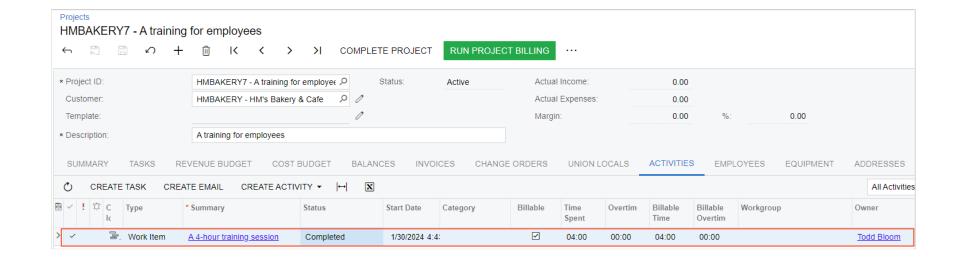
Employee Time Billing: To Enter a Project-Related Time Activity

Story

Suppose that the HM's Bakery and Cafe customer has contacted the SweetLife Fruits & Jamss company to order training on operating juicers for the company's new employees. The project accountant has created a project to account for the provided services.

Further suppose that Todd Bloom has spent four hours training the customer's employees on Monday. Acting as Todd Bloom, you need to enter a time activity to log the time spent working on the project.

Figure: The time activity related to the project



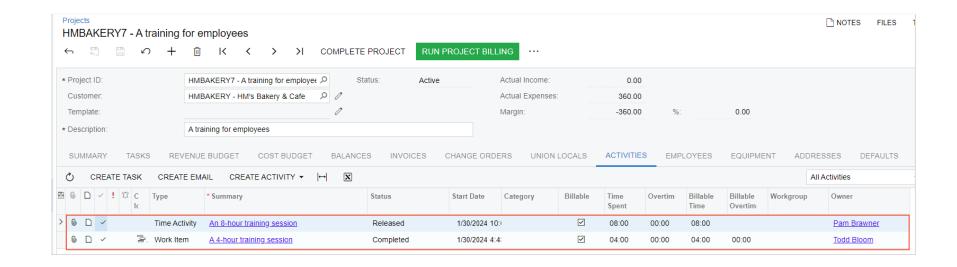
Employee Time Billing: To Enter a Project-Related Time Card

Story

Suppose that the HM's Bakery and Cafe customer has contacted the SweetLife Fruits & Jams company and ordered training on operating juicers for the company's new employees. The project accountant has created a project to account for the provided services.

Further suppose that project accountant (who also provides employee training services) has spent eight hours training the customer's employees on January 30. Acting as Pam Brawner, you need to enter a time card to log the time spent working on the project.

Figure: Time card information tracked in the project





Part 4: Creation of Projects

Lesson 11: Project Templates and Common Tasks

Learning Objectives

In this lesson, you will learn how to do the following:

- Create a project template
- Create a common task
- Create a project based on the project template
- Add a task to the project by using the common task

Project Templates and Common Tasks: Process Activity

Story

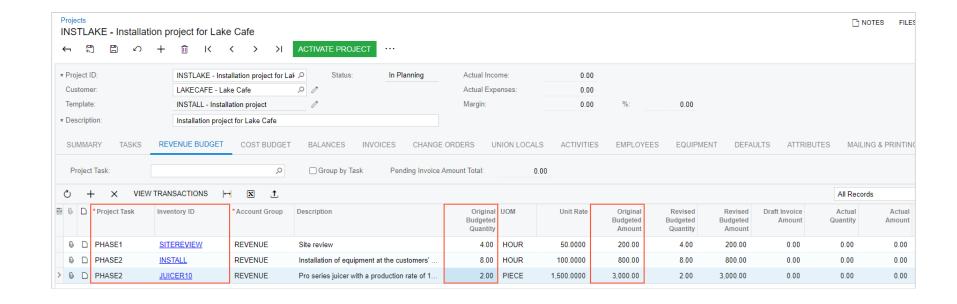
Suppose that the Lake Cafe customer has ordered a juicer, along with the following services from the SweetLife Fruits & Jams company: site review, installation, and training of employees on operating the juicer. SweetLife's project accountant has analyzed the past projects and realized that customers are usually doing typical fixedprice projects that involve the sale of a juicer, along with the services of installation and site review. Sometimes customers' projects also involve training on operating the juicer.

The project accountant decides to create a new project template for such a project, and to create a common task for training on operating juicers (so the task can be quickly added to projects as needed). Then the project accountant creates a project for the customer based on the created project template and common task.

You will perform the needed actions in the system, acting as the project accountant.



Figure: Revenue budget lines in the project



Lesson 12: Project Quotes

Learning Objectives

In this lesson, you will learn how to do the following:

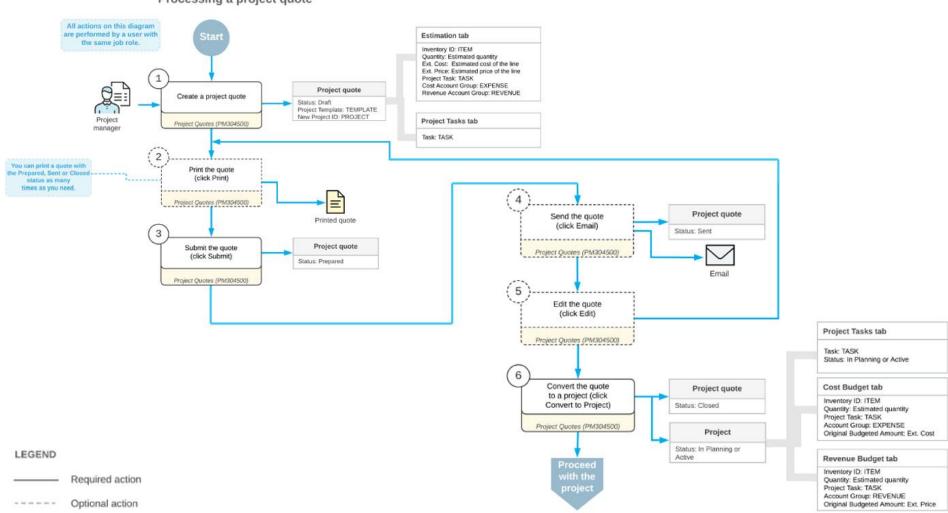
- Create a project quote from scratch
- Create a project quote based on an opportunity
- Specify the settings of a project quote by using a project template
- Estimate the potential revenue and costs of a potential project
- Create a project based on a project quote

Project Quotes

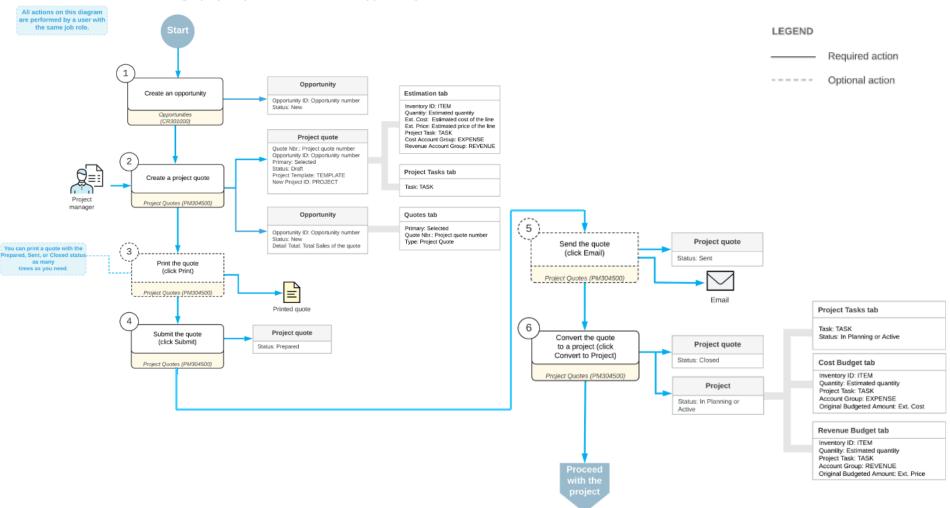
In Acumatica ERP, you can create a project quote to estimate the revenue and costs of a potential project and then send this quote to the customer. You can use the quote for planning purposes before you create a project in the system and begin billing and accounting for revenues and costs.

Tou can create a project quote from scratch or create a project quote from opportunity.

Processing a project quote



Processing a project quote created from an opportunity

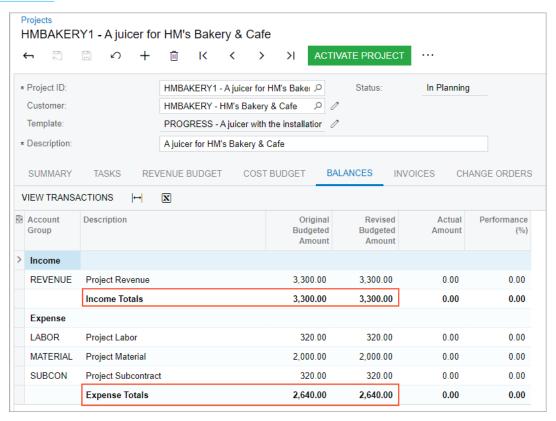


Project Quotes: To Process a Project Quote Based on Opportunity

Story

Suppose that the HM's Bakery and Cafe customer has ordered a juicer for one of its restaurants, along with the installation and training services from the SweetLife Fruits & Jams company. The sales manager of SweetLife has created an opportunity for the provision of the juicer and the services. Acting as SweetLife's estimator, you will create a project quote for this opportunity, confirm the quote with the customer, and convert the quote to the project.

Figure: The balances of the project created based on the project quote





Daria Chuprova